## **APPENDIX B - HOUSING CAPITAL STRATEGY**



		2019/2020				2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Cost Centre	Scheme	February Final Working Budget £	Actuals to 31 Jan 2020 £	•	Variance Working v Revised Budget £	Q3 Revised Budget £				
	<u>SUMMARY</u>									
	Capital Programme Excluding New Build	21,218,830	10,733,455	18,018,830	(3,200,000)	21,870,440	18,633,070	17,655,150	16,238,210	19,215,640
	New Build (Housing Development)*	11,095,050	9,536,827	11,101,300	6,250	29,884,480	39,483,800	19,868,970	14,760,700	13,300,720
	Special Projects & Equipment	155,000	122	155,000						
	IT Including Digital Agenda	1,094,620	228,307	666,330	(428,290)	798,240	135,180	51,330	51,330	51,330
	TOTAL HRA CAPITAL PROGRAMME	33,563,500	20,498,712	29,941,460	(3,622,040)	52,553,160	58,252,050	37,575,450	31,050,240	32,567,690
	* adjusted to reflect the Housing WOC Business Plan agreed by Council 22 May 2019									
	HRA USE OF RESOURCES			40.054.404	(2.500.054)	44 222 754	46.670.460	12 244 525	44.260.424	4.4.702.426
ВН930	MRR (Self Financing Depreciation) Revenue Contribution to Capital	21,542,451		18,961,481	(2,580,971)	11,233,751	16,678,468	13,211,525	14,369,424	14,792,126 11,719,160
BH901	New Build Receipts	2,633,769		3,092,700	458,931	7,303,251	7,129,662	5,480,697	3,967,734	3,702,600
вн903	Debt Provision Receipts	720,000		720,000		861,300	898,200	936,400	975,900	1,058,400
ВН905	Section 20 Contribution					3,173,114	1,857,238	1,351,733	(159,288)	76,069
	Land Receipts					400,000	4,250,000	919,473	1,183,821	1,219,335
	S106					417,264		30,000	232,649	
	Developer Contributions (Kenilworth)	24,971		24,971		3,087,370	1,610,582	5,622		
	Grant	85,800		85,800						
	Borrowing	8,556,508		7,056,508	(1,500,000)	26,077,110	25,827,900	15,640,000	10,480,000	
	TOTAL HRA RESOURCES FOR CAPITAL	<b>33,563,500</b> (0)		<b>29,941,460</b> (0)	(3,622,040)	52,553,160	58,252,050	37,575,450	<b>31,050,240</b> (0)	32,567,690
	Major Repair Reserve Bought Forward (BH930)	(10,919,793)		(10,919,793)		(4,114,762)	(5,367,435)	(1,532,228)	(1,474,884)	(911,610)
	Depreciation (increasing MRR)	(12,156,450)		(12,156,450)		(12,486,424)	(12,843,261)	(13,154,181)	(13,806,151)	(14,482,764)
	MRR Used (decreasing MRR)	21,542,451		18,961,481		11,233,751	16,678,468	13,211,525	14,369,424	14,792,126
	Major Repair Reserve Carried Forward	(1,533,792)		(4,114,762)		(5,367,435)	(1,532,228)	(1,474,884)	(911,610)	(602,249)
	Total RTB Receipts Bought Forward	(10,132,532)		(10,132,532)		(9,431,466)	(5,178,539)	(5,870,401)	(4,123,443)	(4,057,680)
	Total RTB Receipts Received	(4,131,079)		(4,131,079)		(4,276,382)	(8,719,724)	(4,670,139)	(4,877,871)	(5,275,185)
	Total RTB Receipts Used by General Fund (RP)	591,600		591,600						
	Receipts used for Registered Providers Repayment of One for One Receipts	905,384		427,846		364,758				
	Debt Provision Receipts Used for Provision of Interest on Repaid One for One Receipts									
	Total RTB Receipts Used by HRA & General Fund (for RP)	3,353,769		3,812,700		8,164,551	8,027,862	6,417,097	4,943,634	4,761,000
	Total RTB Receipts Carried Forward	(9,412,858)		(9,431,466)		(5,178,539)	(5,870,401)	(4,123,443)	(4,057,680)	(4,571,865)

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## **APPENDIX B - HOUSING CAPITAL STRATEGY**



		2019/2020				2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Cost Centre	Scheme	February Final Working Budget £	Actuals to 31 Jan 2020 £	,	Variance Working v Revised Budget £	Q3 Revised Budget £				
	CAPITAL PROGRAMME EXCL. NEW BUILD									
	Planned Investment including Decent Homes									
KH157	Decent Homes - Redecs	20,000	752	20,000		20,000	20,000	20,000	20,000	
Various1	Decent Homes - Internal Works	1,618,710	816,379	718,710	(900,000)	2,605,670	1,802,910	1,779,870	14,403,740	
Various2	Decent Homes External Works	205,000	(113,062)	205,000						
Various3	Decent Homes - Roofing									
Various4	Decent Homes - Flat Blocks	12,280,160	6,130,354	11,480,160	(800,000)	13,402,600	12,852,780	11,780,400		
KH300	MRC Miscellaneous	260,000	194,153	260,000						
	Communal Heating	1,200,000	1,358,509	1,200,000		1,313,300	1,316,820			
	Lift Installation - Inspection & Remedial Works	437,800	504,839	437,800		303,070	265,390			
KH287	Temporary Lift Provision - Flat Blocks					450,000	450,000			
KH291	Sprinkler Systems - Flat Blocks	1,989,440	87,170	489,440	(1,500,000)	1,500,000				
KH294	High Rises - Preliminary Works	190,000	8,343	190,000						
	Health & Safety									
KH085	Fire Safety	81,400	45,938	81,400		80,190	80,410	79,380		
KH112	Asbestos Management	379,870	198,328	379,870		374,250	375,250	370,460		
KH114	Subsidence	102,540	76,170	102,540		101,020	101,290	100,000		
KH144	Contingent Major Repairs	378,940	122,920	378,940		425,480	435,560	440,000		
	Estate 0. Communications									
	Estate & Communal Area	140.000	470.404	440.000		606.440	607 770	600,000		
KH223	Asset Review - Challenging Assets	110,000	179,181	110,000		606,140	607,770	600,000		
KH224	Asset Review - Sheltered (non RED)	1,300,000	669,590	1,300,000		505,120				
	Other HRA Schemes									
	Energy Efficiency Pilot Projects	15,200	5,867	15,200		15,150	15,190	15,000		
KH174 KH094	Disabled Adaptations	649,770	448,025	649,770		569,520	585,320	599,950		
111054	New Business Plan expenditure	043,770	770,023	073,770		1,098,930	(275,620)	1,870,090	1,814,470	
	TOTAL CAPITAL PROGRAMME EXCL. NEW BUILD	21,218,830	10,733,455	18,018,830	(3,200,000)	21,870,440	18,633,070	17,655,150	16,238,210	
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## **APPENDIX B - HOUSING CAPITAL STRATEGY**



		2019/2020				2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Cost Centre	Scheme	February Final Working Budget £	Actuals to 31 Jan 2020 £	Q3 Revised Budget £	Variance Working v Revised Budget £	Q3 Revised Budget £				
	CAPITAL PROGRAMME NEW BUILD									
KH233	New Build Programme*	11,095,050	9,536,827	11,101,300	6,250	29,884,480	38,781,910	18,965,290	13,829,910	12,342,000
111233	Build for sale		2,223,221	,,	3,200		701,890	903,680	930,790	958,720
	Ineligible part of Oval									
KH209	New Build - Archer Road									
K11333	TOTAL CARITAL PROCRAMMENTAL NEW PLUID	11 005 050	0.536.837	11 101 200	6 350	20.004.400	20 402 000	10.000.070	14.760.700	12 200 720
KH233	TOTAL CAPITAL PROGRAMME NEW BUILD	11,095,050	9,536,827	11,101,300	6,250	29,884,480	39,483,800	19,868,970	14,760,700	13,300,720
-	* adjusted to reflect the Housing WOC Business Plan agreed by Council 22 May 2019  SPECIAL PROJECTS & EQUIPMENT									
	HRA Equipment									
KH015	Capital Equipment (including Supported Housing Equipments)	30,000	122	30,000						
KH278	Vans for RVS	125,000		125,000						
	Sub Total Special Projects & Equipment	155,000	122	155,000						
	INFORMATION TECHNOLOGY									
	IT General (IT)									
KH218	ICT Programme (Business Plan)					109,530				
KH218 KH268	Infrastructure Investment	343,290	71,732	293,390	(49,900)	285,190	133,830	51,330	51,330	51,330
KH235			71,732			203,130	155,050	31,330	31,330	31,330
	ICT Equipment Keystone Module (to support fire safety)	10,000 32,000	43,035	10,000 32,000						
	Tablets (x144)	5,330	1,026	5,330						
K11237	Total General IT	390,620	117,773	340,720	(49,900)	394,720	133,830	51,330	51,330	51,330
	Employer Of Choice (EOC)	390,020	117,773	340,720	(49,900)	394,720	155,650	31,330	31,330	51,550
		610	611	C10						
	Replacement HR & Payroll System	610		610	2.500					
	New Intranet  Total EOC	16,380 <b>16,990</b>	19,882 <b>20,492</b>	19,880 <b>20,490</b>	3,500 <b>3,500</b>					
	Connected To Our Customers (CTOC)	10,990	20,492	20,490	3,300					
KH270	Online Customer Account (formerly Capita Advantage Digital)									
_	Corporate Website - Redesign	54,870	23,187	54,320	(550)	4,680	350			
	New CRM Technology	369,770	13,628	124,400	1	262,870	1,000			
KH200	Total CTOC	424,640	36,815	178,720		267,550	1,350			
	Housing All Under One Roof programme (HAUOR)	424,040	30,013	170,720	(243,320)	207,330	1,330			
KH283	Housing Improvements	155,960	17,975	55,950	(100,010)	100,010				
	On-Line Housing Application Form	41,750	17,500	48,700		(6,950)				
	Housing Document Management System	52,660	3,099	5,100		47,560				
	Online Tenants Self-Service	12,000	14,653	16,650		(4,650)				
	Total HAUOR	262,370	53,227	126,400		135,970				
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	TOTAL ICT INCLUDING DIGITAL AGENDA	1,094,620	228,307	666,330	(428,290)	798,240	135,180	51,330	51,330	51,330